Performance and Audit Scrutiny Committee



Title of Report:	Delivering a Sustainable Budget 2016/17 - Update				
Report No:	PAS/FH/15/035				
Report to and date/s:		nance and crutiny ttee	25 November 2015		
Portfolio holder:	Stephen Edwards Portfolio Holder for Resources and Performance Tel: 01638 660518 Email: stephen.edwards@forest-heath.gov.uk				
Lead officer:	Joanne Howlett Acting Head of Resources and Performance Tel: 01284 757264 Email: joanne.howlett@westsuffolk.gov.uk				
Purpose of report:	The purpose of this report is to update members on progress made towards delivering a balanced budget for 2016/17.				
Recommendation:	It is <u>RECOMMENDED</u> that, members <u>note</u> the progress made on delivering a balanced budget for 2016/17.				
Key Decision: (Check the appropriate box and delete all those that do not apply.)	Is this a Key Decision and, if so, under which definition? Yes, it is a Key Decision - □ No, it is not a Key Decision - ⊠				
Consultation:	1	PAS/FH/15/02 Budget 2016-2	5 - Delivering a sustainable 2017		
Alternative option(s):		Not applicable			

Implications:				
Are there any fina	ncial implications?	Yes ⊠ No □		
If yes, please give				
<u> </u>				
Are there any staffing implications?		Yes □ No ⊠		
If yes, please give details		The Local Government Finance Act		
		1988 (Sc 114)-requires the chief		
		finance officer to report to		
			nere is or is likely to	
		be an unbalanced budget.		
Are there any ICT		Yes □ No ⊠		
yes, please give de		•		
Are there any lega	l and/or policy	Yes □ No ⊠		
implications? If yes	s, please give			
details				
Are there any equa	ality implications?	Yes □ No ⊠		
If yes, please give	details	 To be considered as part of 		
, , , ,		implementation of service changes		
Risk/opportunity	assessment:	(potential hazards or opportunities affecting		
		corporate, service or project objectives)		
Risk area	Inherent level of risk (before	Controls	Residual risk (after controls)	
	controls)		,	
	controls) Low/Medium/ High*		Low/Medium/ High*	
Savings projections are	controls)	Budgetary control,	,	
not achieved resulting in	controls) Low/Medium/ High*	Budgetary control, including reporting of variances to members.	Low/Medium/ High*	
	controls) Low/Medium/ High*	including reporting of variances to members. Use of general fund	Low/Medium/ High*	
not achieved resulting in	controls) Low/Medium/ High*	including reporting of variances to members. Use of general fund reserves to cover	Low/Medium/ High*	
not achieved resulting in	controls) Low/Medium/ High* Medium	including reporting of variances to members. Use of general fund reserves to cover budget deficits.	Low/Medium/ High*	
not achieved resulting in budget deficit. The business rate retention scheme under	controls) Low/Medium/ High*	including reporting of variances to members. Use of general fund reserves to cover budget deficits. Work with the Anglia Revenues Partnership	Low/Medium/ High* Low	
not achieved resulting in budget deficit. The business rate retention scheme under achieving the yield	controls) Low/Medium/ High* Medium	including reporting of variances to members. Use of general fund reserves to cover budget deficits. Work with the Anglia Revenues Partnership team to monitor the	Low/Medium/ High* Low	
not achieved resulting in budget deficit. The business rate retention scheme under	controls) Low/Medium/ High* Medium	including reporting of variances to members. Use of general fund reserves to cover budget deficits. Work with the Anglia Revenues Partnership	Low/Medium/ High* Low	
not achieved resulting in budget deficit. The business rate retention scheme under achieving the yield assumed in the MTFS. Adverse Changes in the	controls) Low/Medium/ High* Medium	including reporting of variances to members. Use of general fund reserves to cover budget deficits. Work with the Anglia Revenues Partnership team to monitor the position and deliver a realistic forecast. The assumptions are	Low/Medium/ High* Low	
not achieved resulting in budget deficit. The business rate retention scheme under achieving the yield assumed in the MTFS. Adverse Changes in the assumptions used in the	controls) Low/Medium/ High* Medium High	including reporting of variances to members. Use of general fund reserves to cover budget deficits. Work with the Anglia Revenues Partnership team to monitor the position and deliver a realistic forecast. The assumptions are regularly monitored	Low/Medium/ High* Low Medium	
not achieved resulting in budget deficit. The business rate retention scheme under achieving the yield assumed in the MTFS. Adverse Changes in the	controls) Low/Medium/ High* Medium High	including reporting of variances to members. Use of general fund reserves to cover budget deficits. Work with the Anglia Revenues Partnership team to monitor the position and deliver a realistic forecast. The assumptions are	Low/Medium/ High* Low Medium	
not achieved resulting in budget deficit. The business rate retention scheme under achieving the yield assumed in the MTFS. Adverse Changes in the assumptions used in the MTFS resulting in a	controls) Low/Medium/ High* Medium High	including reporting of variances to members. Use of general fund reserves to cover budget deficits. Work with the Anglia Revenues Partnership team to monitor the position and deliver a realistic forecast. The assumptions are regularly monitored and updated. Use of general fund reserves to cover	Low/Medium/ High* Low Medium	
not achieved resulting in budget deficit. The business rate retention scheme under achieving the yield assumed in the MTFS. Adverse Changes in the assumptions used in the MTFS resulting in a larger budget gap.	controls) Low/Medium/ High* Medium High Medium	including reporting of variances to members. Use of general fund reserves to cover budget deficits. Work with the Anglia Revenues Partnership team to monitor the position and deliver a realistic forecast. The assumptions are regularly monitored and updated. Use of general fund reserves to cover budget deficits.	Low/Medium/ High* Low Medium	
not achieved resulting in budget deficit. The business rate retention scheme under achieving the yield assumed in the MTFS. Adverse Changes in the assumptions used in the MTFS resulting in a larger budget gap. Ward(s) affected	controls) Low/Medium/ High* Medium High Medium	including reporting of variances to members. Use of general fund reserves to cover budget deficits. Work with the Anglia Revenues Partnership team to monitor the position and deliver a realistic forecast. The assumptions are regularly monitored and updated. Use of general fund reserves to cover budget deficits. All Wards	Low/Medium/ High* Low Medium Low	
not achieved resulting in budget deficit. The business rate retention scheme under achieving the yield assumed in the MTFS. Adverse Changes in the assumptions used in the MTFS resulting in a larger budget gap. Ward(s) affected Background paper	controls) Low/Medium/ High* Medium High Medium	including reporting of variances to members. Use of general fund reserves to cover budget deficits. Work with the Anglia Revenues Partnership team to monitor the position and deliver a realistic forecast. The assumptions are regularly monitored and updated. Use of general fund reserves to cover budget deficits. All Wards PAS/FH/15/025	Low/Medium/ High* Low Medium Low Delivering a	
not achieved resulting in budget deficit. The business rate retention scheme under achieving the yield assumed in the MTFS. Adverse Changes in the assumptions used in the MTFS resulting in a larger budget gap. Ward(s) affected Background pape (all background pape)	controls) Low/Medium/ High* Medium High Medium Medium	including reporting of variances to members. Use of general fund reserves to cover budget deficits. Work with the Anglia Revenues Partnership team to monitor the position and deliver a realistic forecast. The assumptions are regularly monitored and updated. Use of general fund reserves to cover budget deficits. All Wards	Low/Medium/ High* Low Medium Low Delivering a	
not achieved resulting in budget deficit. The business rate retention scheme under achieving the yield assumed in the MTFS. Adverse Changes in the assumptions used in the MTFS resulting in a larger budget gap. Ward(s) affected Background pape (all background pape published on the w	controls) Low/Medium/ High* Medium High Medium Medium	including reporting of variances to members. Use of general fund reserves to cover budget deficits. Work with the Anglia Revenues Partnership team to monitor the position and deliver a realistic forecast. The assumptions are regularly monitored and updated. Use of general fund reserves to cover budget deficits. All Wards PAS/FH/15/025	Low/Medium/ High* Low Medium Low Delivering a	
not achieved resulting in budget deficit. The business rate retention scheme under achieving the yield assumed in the MTFS. Adverse Changes in the assumptions used in the MTFS resulting in a larger budget gap. Ward(s) affected Background pape (all background pape)	controls) Low/Medium/ High* Medium High Medium Medium Medium	including reporting of variances to members. Use of general fund reserves to cover budget deficits. Work with the Anglia Revenues Partnership team to monitor the position and deliver a realistic forecast. The assumptions are regularly monitored and updated. Use of general fund reserves to cover budget deficits. All Wards PAS/FH/15/025	Low/Medium/ High* Low Medium Low Delivering a	

1. Key issues and reasons for recommendation

1.1 Position at November 2015

- 1.1.1 Forest Heath continues to face considerable financial challenges as a result of uncertainty in the wider economy and constraints on public sector spending. In this context, and like many other councils, we have to make difficult financial decisions.
- 1.1.2 It is essential that the council's financial and budgetary strategies are sufficiently robust to enable it to deliver a sustainable budget position in the short and medium term. This Committee has a key role in the scrutiny of the budget process and proposals for achieving a balanced budget.
- 1.1.3 In September 2015, the Committee received report PAS/FH/15/025 Delivering a Sustainable Budget 2016-2017 which set out the context of the 2016/17 budget, including details of savings targets, budget assumptions and known pressures for 2016/17.

1.2 Latest Budget Projections

1.2.1 **Table 1**, below sets out additional pressures and the progress made to date in achieving the 2016/17 savings target. These are now being incorporated into the budgets, over and above those items brought to members' attention in September 2015 as part of report PAS/FH/15/025.

Table 1: Further savings and budget pressures identified

Description	2016/17 £'000 Pressure / (Saving)
Remaining Budget Gap per report to PASC in September 2015 (PAS/FH/15/025)	471
Budget Saving Proposals	
Income generation Rent a Roof	(84)
Income generation Rental income-Omar Homes	(27)
Collection Fund improved recovery	(54)
Housing Benefit Changes	(62)
Vehicles savings including fuel	(37)

Further pressures identified	
Changes identified from review of Planning Income budgets	32
Reduction in Interest receipts due to revised assumptions and capital programme	7
Additional Pressures mitigated Organic waste Brown Bins	(174)
Other minor changes	(17)
Remaining Budget Gap	55

- 1.2.2 The above table shows that we currently have a small budget gap for Forest Heath District Council in 2016/17. We are confident that other proposals we are still finalising will close this.
- 1.2.3 The above table includes an assumption of a Council Tax freeze for 2016/17. However, this part of the budget setting process is subject to a Full Council decision on 24 February 2016.

The position is also prior to communication of the Finance Settlement announcement in December 2015 and could therefore change as a result. These figures are also subject to final calculation of the tax base.

2. Additional supporting information (if required)

2.1 None